







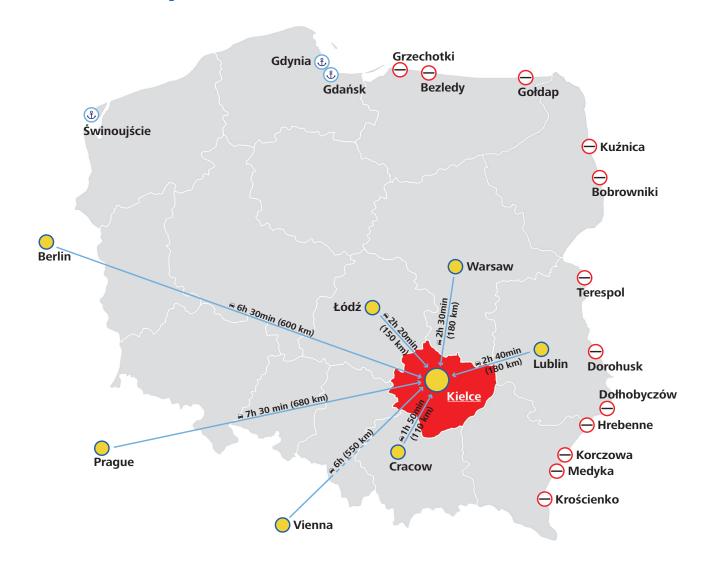
Food and Beverage industry in Świętokrzyskie

Świętokrzyskie - hard to pronounce, easy to invest

The term Świętokrzyskie (English: Holy Cross; German: Heiligkreuz) comes from the name of the mountain range located in the central part of Kielce Highlands. It owes its name to the relics of the Holy Cross stored in the monastery on the Bald Mountain. The Świętokrzyskie Mountains, in addition to a number of natural assets, is one of the oldest mountain ranges in Europe.

Świętokrzyskie province lies in the heart of Poland and covers the area of nearly 11.7 thousand km². Its attractive location is determined by the proximity to major Polish cities such as Warsaw, Cracow and Łódź, and the presence of domestic routes connecting the north and the south, as well as the east and the west of the country. Furthermore to that, due to its location in eastern part of Poland, the province may constitute the gateway to eastern markets such as Russia, Ukraine and Belarus.

The region's economy is mainly based on industry and agriculture. The last years have brought a rapid development for the Świętokrzyskie province. The region, year by year, has been registering substantial increase in GDP per capita, at the level of 5% per annum.





Eastern Poland – the Region of young and well-educated people



The Eastern Poland Macroregion covers five Polish provinces, namely Świętokrzyskie, Warmia and Mazury, Podlaskie, Lubelskie, and Podkarpackie, accounting for a third of Polish territory. The region is inhabited by over 21% (8.1 million) of total population of Poland.

The Macroregion is characterized by favourable demographics with **high share of young** and well-educated people. Almost one third of the population is under 25 years of age and there are over 355 thousand students studying at 53 universities, including several technical universities and engineering colleges. The labour costs remain among the lowest in the EU and about 15-20% lower than in other parts of the country. At the same time, the unemployment rate is higher than in other provinces. As a result, Eastern Poland offers optimum conditions for investors.

The investment potential of the region is reinforced by **five dynamically growing Special Economic Zones** offering tax exemptions and other financial incentives to attract and retain investors.

Food and beverage industry as one of the drivers of the regional economy

The food and beverage industry is one of the key sectors of the Polish economy, playing particularly important role also in Świetokrzyskie. Its rapid development has been due to, among others, a revival of foreign trade, which enabled Polish companies to leverage competitive advantages, such as high quality of agricultural products and lower costs resulting in favorable pricing of food and beverage products. In recent years, the food and beverage industry in the Świętokrzyskie province has been expanding rapidly. In 2011, the production value of food amounted to almost 560 million EUR, and was 50% higher compared to 2008. In total, there are nearly a thousand food and beverage companies operating in the province, the majority of which **specializes** in production, processing and preserving of meat, dairy products, fruit and vegetables as well as bakery and farinaceous products.

The food and beverage sector (incl. agribusiness) has developed, to a great extent, due to the rich tradition of farming in the Świętokrzyskie province and an extensive raw materials base. The province plays an important role in the plant and animal agricultural production in Poland. There are nearly 140 thousand farms in the region, and the agricultural area covers 535 thousand ha (almost half the region's area). The region is mainly dominated by small farms, often using extensive farming methods to ensure that supplied products are natural and of finest quality. The Świętokrzyskie province remains one of the key regions in Poland in terms of the crop value of the following fruit and vegetables:

- Vegetables: cucumbers, beets, tomatoes and carrots;
- Fruit: apples, plums, cherries, strawberries and currants.

The Świetokrzyskie province plays also a significant role in **production of organic food**. There are about 1.3 thousand ecological farms in the region covering 14 thousand ha of agricultural land. In addition, there are many cattle farms that make Świetokrzyskie a significant nationwide supplier of beef, as well as milk and dairy products. Furthermore to that, labour costs in the food and beverage sector in Świętokrzyskie are among the lowest in the Macroregion as well as countrywide - the average monthly wage amounts to approximately 530 EUR. Development of the food and beverage sector in Eastern Poland, including Świętokrzyskie, is also fuelled by many business institutions and cooperatives supporting its growth. These include i.a. "Pomidor z Ziemi Sandomierskiej" ("Tomato from Sandomierz" **) or the gardening and orchard "Ekologiczna żywność" ("Organic food") cluster, just to name a few.

Production value split by selected groups

of products in the food and beverage sector

Production value of food and beverage products (Świętokrzyskie province)

CAGR³ mio. € Other **Processing** and production 600 559 of meat products 19% 500 445 31% 381 400 Production of bakery 12% 300 and farinaceous 200 17% 100 Processing and preserving Production of dairy 2008 2009 2010 2011 of fruit and vegetables products

*CAGR - Compound Annual Growth Rate

^{**} Tomato grown in Sandomierz region (Pomidor palikowy) has been officially registered as a regional product. It has been grown on sticks in a specific microclimate according to traditional methods of cultivation.



Investment potential and cooperation with foreign countries

Long traditions in the industry, availability of well-educated and skilled workforce, low labour costs, investment areas tailored to the needs of businesses, as well as a central location make the Świętokrzyskie province a right place to invest.

The total value of foreign direct investments (FDI) in the region in years 2008-2011 amounted to 311 million EUR. German and **British companies** are among the largest foreign investors in Świętokrzyskie.

The attractiveness of the Świętokrzyskie province is also enhanced by its strong export **orientation**. Every year the region records a significant export growth. In 2012 the export value of the province was 30% higher as compared to 2008. The main trading partners remain Austria and Germany with combined share of total export value from the region of nearly 25%. Moreover, the export to these countries has been growing at a two-digit growth rate over the last 4 years, much higher than the overall average export growth rate (about 7% p.a.).

In 2012, export of food, beverages and tobacco from the Świętokrzyskie province exceeded 100 million EUR and was about two-thirds higher compared to the year before. **Austria** and Germany are the leading destination countries for the food and beverage products from the region, accounting for over 40% share of the total export value.

The main exported product categories comprise of fruit and vegetables, processed and preserved meat as well as meat and dairy products.

0,4% Other products

Processed and preserved fruit and vegetable

89%

Major destinations for export of food and beverage products from the Świętokrzyskie province **Export split to Germany and Austria by product** categories Meet and meat products Dairy products **WORLDWIDE EXPORT** Food and beverage goods exported from the Świętokrzyskie province are available worldwide GERMANY/AUSTRIA Germany and Austria are the key export destinations of food and bevarage sector products from Świętokrzyskie. Together, these two account for 40% of total exports of the sector.

Invest with joy – investment climate in the Świętokrzyskie province

The Świętokrzyskie province offers a wide variety of support instruments and investment incentives for potential investors. The **entities involved in new projects in the region can be granted the highest possible level of support to be obtained in the European Union** - up to 50% of eligible costs of the new project. In case of small and mediumsized enterprises (SMEs) it can be enlarged up to 70% and 60% respectively. Furthermore, additional investment incentives available in the Świętokrzyskie province include:

- Income tax exemptions in special economic zones,
- Exemption from property tax,
- Grants from the state budget,
- Financial grants from EU funds.

Special Economic Zones

The Świętokrzyskie province offers many well-prepared investment sites of attractive location. These are, especially, areas located in two special economic zones (SEZ) operating in the province: Starachowice SEZ and Tarnobrzeg SEZ.





Starachowice Special Economic Zone

Starachowice SEZ is located in the Świętokrzyskie province and has its subzones also in the regions of Lublin, Mazovia, Łódź and Opole. The zone occupies a total of almost 612.9 ha, of which 217.7 ha are left for development. Investment plots offered are fully adapted to the needs of investors, they include both plots with industrial facilities - production halls, warehouse buildings, offices - as well as plots with the technical infrastructure, but without buildings.

At the end of 2012, there were 72 permits active in the SEZ, including 55 businesses employing workers. There were over 7 100 new jobs available and investors have invested over 380 million FUR.

Website: www.sse.com.pl

Tarnobrzeg Special Economic Zone

Tarnobrzeg SEZ operates in the areas of six provinces: Świętokrzyskie, Podkarpackie, Lubelskie, Mazowieckie and Dolnośląskie provinces. The zone occupies a total of 1 632 ha, of which 596.9 ha are left for development. Company operating within the SEZ may obtain support in the form of tax exemptions. It is worth noting that the selection and location of new projects in this SEZ does not take more than eight weeks.

So far, there have been 232 permits granted in this SEZ. Businesses, including 35 foreign entities, employ a total of 28 448 employees. Investment expenditures in the SEZ exceeded the value of 1.8 billion EUR.

Website: www.tsse.pl

Business support organizations

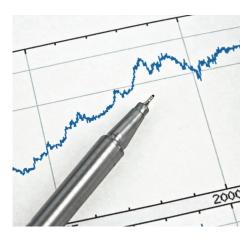
In the Świętokrzyskie province there are many entities supporting entrepreneurship in the region. They offer a wide range of business support services comprising of consulting, training, conference organization as well as technology transfer and innovation support. The key business support institutions operating in the Świętokrzyskie province include:



Świętokrzyskie Centrum Innowacji i Transferu Technologii

The main objective of the Centre for Innovation and Technology Transfer is providing support to local businesses and fostering regional development by organizing thematic fair trades and conferences as well as participation in projects related to innovation transfer of scientific research achievements and ISO quality systems.

Al. Solidarności 34 25-323 Kielce Tel. +48 (41) 343 29 10 E-mail: biuro@it.kielce.pl www.it.kielce.pl





Regionalne Centrum Naukowo-Technologiczne

The Regional Centre for Science and Technology was created to concentrate local and regional activities for economic development of Świętokrzyskie province. It focuses on encouraging cooperation between universities, research units, business-related institutions and companies, with a particular emphasis on modern technology transfer.

ul. Podzamcze 45 26- 060 Chęciny Tel. +48 (41) 343-40-50 E-mail: sekretariat@rcnt.pl www.rcnt.pl





Kielecki Park Technologiczny

Kielce Technology Park promotes innovative entrepreneurship by providing support to companies of various stages of development. Its offer includes rental of laboratories and office space, production and conference facilities as well as a wide range of consultation and advisory services related to business activities.

ul. Olszewskiego 6 25-663 Kielce Tel.: +48 (41) 278 72 00, E-mail: biuro@technopark.kielce.pl www.technopark.kielce.pl





Targi Kielce

Kielce Trade Fairs is the third largest exhibition centre in Central and Eastern Europe. Its main activities comprises of organization of conferences, seminars and concerts. Kielce Trade Fairs offers 90 000 square meters of exhibition space, including 36 000 square meters located in seven exhibition halls with modern infrastructure.

ul. Zakładowa 1 25-672 Kielce Tel. +48 (41) 365 12 22 E-mail: biuro@targikielce.pl www.targikielce.pl



Other business support organizations include:

1. Centrum Obsługi Inwestora Urzedu Miasta w Kielcach **Investor Assistance Centre** of the Kielce City Hall] ul. Strycharska 6,

25-659 Kielce:

www.invest.kielce.pl

2. Świętokrzyska Agencja Rozwoju Regionu w Kielcach [Świętokrzyska Agency For Regional Development in Kielce]

ul Mała 18/10 25-012 Kielce; www.sarr.org.pl

3. Świętokrzyskie Biuro Rozwoju Regionalnego w Kielcach **[Świetokrzyskie Office** Of Regional Development in Kielce]

ul. Targowa 18. 25-520 Kielce: www.sbrr.pl

4. Staropolska Izba Przemysłowo-Handlowa [Staropolska Chamber of Industry and Commerce]

ul. Sienkiewicza 53. 25-002 Kielce; www.siph.com.pl

5. Regionalna Izba Gospodarcza w Starachowicach [Regional Chamber of Commerce in Starachowice] ul. Zgodna 2. 27-200 Starachowice; www.rig.org.pl



6. Stowarzyszenie Forum Pracodawców w Kielcach

[Employers' Association Forum in Kielce]

ul. Sienkiewicza 68, 25-002 Kielce;

www.forumpracodawcow.kielce.com

7. Świętokrzyski Związek Pracodawców Prywatnych Lewiatan [Świętokrzyskie Region Private Employers' Union "Lewiatan"]

ul. Warszawska 25/4. 25 - 512 Kielce

8. Loża Świętokrzyska **Bussines Centre Club (BCC)** Świętokrzyskie Lodge - Business Centre Club (BCC)] TARGI KIELCE ul. Zakładowa 1. 25-672 Kielce

9. Fundusz Pożyczkowy Województwa Świetokrzyskiego [Świętokrzyskie Region Loan Fund] ul. św. Leonarda 1/14. 25-311 Kielce; http://fpws.eu/pl

10. Sandomierski Ogrodniczy Rynek Hurtowy [Sandomierz Horticultural Wholesale Market] ul. Przemysłowa 7, 27-600 Sandomierz; www.gieldasan.pl



11. Ośrodek Promowania Wspierania Przedsiebiorczości Rolnei [Centre for Promotion and Support of Entrepreneurship in Agriculture Pl. Poniatowskiego 2, 27-600 Sandomierz:

12. Świętokrzyska Izba Rolnicza w Kielcach [Świętokrzyska Agricultural **Chamber in Kielcel**

ul. Chopina 15/3, 25-356 Kielce: www.sir-kielce.pl

http://opiwpr.org.pl

13. Stowarzyszenie Integracja i Rozwój [Association Integration and Development]

ul. Śniadeckich 30/5. 25-366 Kielce; www.sir.com.pl

14. Agencja Rozwoju Lokalnego w Ostrowcu Świętokrzyskim [Local Development Agency in Ostrowiec Świetokrzyskil

ul. Sandomierska 26a, 27-400 Ostrowiec Świętokrzyski; www.arl.ostrowiec.pl

15. Koneckie Stowarzyszenie Wspierania Przedsiębiorczości [Końskie Association for the Support of Entrepreneurship]

ul. Staszica 2A. 26-200 Końskie: www.kswp.org.pl



16. Fundacja Agencja Rozwoju Regionalnego w Starachowicach [Agency for Regional **Development Foundation in Starachowice** ul. Mickiewicza 1a, 27-200 Starachowice: www.farr.pl

17. Akademicki Inkubator Przedsiebiorczości w Kielcach [Academic Business Incubator in Kielce]

ul. Świętokrzyska 15, 25-406 Kielce: www.aipkielce.pl

18. Inkubator Przedsiębiorczości w Ostrowcu-Świętokrzyskim **[Business Incubator** in Ostrowiec-Swietokrzyski]

ul. Sandomierska 26a. 27-400 Ostrowiec Św.: www.inkubator.arl.ostrowiec.pl

19. Akademicki Inkubator Przedsiębiorczości w Ostrowcu Świętokrzyskim [Academic Business Incubator in Ostrowiec Świetokrzyskil

ul. Akademicka 12, 27-400 Ostrowiec Św.; http://inkubator.wsbip.edu.pl

20. Starachowicki Inkubator Przedsiebiorstw [Starachowice Business Incubator]

ul. Zgodna 2, 27-200 Starachowice; http://www.rig.org.pl



You will spread your wings with them - potential sub-suppliers in the food and beverage industry in the Świętokrzyskie province

OSM Końskie

Dairy industry
The company was founded in 1957. It processes about 81 million liters of milk every year. On the Polish market, the company offers a wide variety of products under the Mleko Koneckie brand. Its traditional export directions are: the Netherlands, Germany, Brazil, Argentina, Mexico, Egypt and Algeria.

ul. Zielona 11 26-200 Końskie Tel: (041) 375 1333 sekretariat@osm.konskie.pl http://osm.konskie.pl

Sandomierski Ogrodniczy Rynek Hurtowy S.A

Manufacturing of fruit preserves and ready-to-cook foods
It is the largest distribution centre of horticultural products in the south eastern part of Poland.
In addition to fruit and vegetables, it also sells packaging for fruit and vegetables.

ul. 1 Maja 57 26-200 Końskie Tel: +48 (41) 372 64 50 kzo@kzo.pl www.kzo.pl

Mlekovita SM

Dairy industry
MLEKOVITA is one of the leading
dairy producers and the largest
exporter of dairy products
in Poland. It is formed
by 13 manufacturing plants
and 23 own distribution centres.
The company offers over
400 branded products.

ul. Ludowa 122 18-200 Wysokie Mazowieckie Tel: (086) 275 8214 sekretariat@mlekovita.com.pl www.mlekovita.com.pl

Zakład Liofilizacji "Liogam"

Manufacturing of fruit preserves and ready-to-cook foods
The company was founded in 1992. It specialises in freeze drying (sublimation drying of frozen substance) of fruit, vegetables, mushrooms and spices. In this way, food additives used in many types of manufacturing companies in this industry are made.

Al. Wyzwolenia 70 27-200 Starachowice Tel: +48 (41) 275 86 00 zarzad@odlewniepolskie.pl www.odlewniepolskie.pl

Mlekpol SM

Dairy industry
Mlekpol is one of the leading dairy
producers in Poland (it controls
40% of the UHT milk market)
and is one of the twenty largest
in Europe. It has 12 production
plants processing 13% of milk
in Poland. The company produces
also cheese, yogurt and sour
cream. It offers products under
own brands incl. "Łaciate", "Milko"
and "Mazurski Smak".

ul. Elewatorska 13 19-203 Grajewo Tel: (086) 273 0400 mlekpol@mlekpol.com.pl

P.P.H. "WOX"

Manufacturing of fruit preserves and ready-to-cook foods
The company specialises in production of many types of honey (acacia, coniferous honeydew, buckwheat, etc.) and selling thereof, mainly on the wholesale market.

ul. Radomska 76 27-200 Starachowice Tel: +48 (41) 274 58 08 biuro@perfopol.pl www.perfopol.pl

PPHU PUBLIMA Sp.j.

Meat industry
Publima began its activity in 1991
as a shop. Today, it owns shops,
warehouses and wholesale
companies, a meat processing
plant and a poultry cutting plant.
Since 2004, the company has been
authorised to sell its products
on European Union market.

ul. Kilińskiego 49 27-400 Ostrowiec Świętokrzyski Tel: (041) 263 3110 ostrowiec@publima.pl http://www.publima.pl

Przetwórnia owoców Sad Danków

Manufacturing of fruit preserves and ready-to-cook foods
Sad Danków specializes
in production and processing
of fresh fruit. It has over 100 years
of experience in growing fruit,
having plantations of apples,
pears, black currents, plums
and gooseberries. Sad Danków
offers organic jams, confitures
and mousses.

Danków Duży 54, 29-100 Włoszczowa Tel./fax.(41) 394 23 24 biuro@saddankow.pl http://saddankow.pl

PPHU Mas-Pol

Meat industry
Mas-Pol was founded in 1993.
It supplies meat processing companies with hardware and accessories, labels, imprints, spices, packaging, clothing, covers, food additives and cleaning agents.

ul. Okrzei 5 25-525 Kielce Tel: (041) 344 2514 maspol@maspol.com.pl www.maspol.com.pl

Hortino Sp. z o.o.

Manufacturing of fruit preserves and ready-to-cook foods
Hortino is one of the largest fruit and vegetables processing companies specializing in production of frozen fruit and vegetables, concentrates and aromas of fruit juices, fruit syrups and fruit fillings for cakes. Its products are exported to Europe, North America and Asia.

ul. Fabryczna 2 37-300 Leżajsk Tel: (017) 242 6305 marketing@hortino.com.pl www.hortino.com.pl

You will spread your wings with them - potential sub-suppliers in the food and beverage industry in the Świętokrzyskie province

PZZ Kielce S.A.

Baking industry
The company operates across
the country, providing flour
and cereals based products.
The company's flagship
product is a cake flour.
Apart from the flour, the company
produces also cereals, groats
and bran. "PZZ" specialises
also in purchasing, drying
and preservation of rye, barley
and oats.

ul. Zakladowa 4 25-670 Kielce Tel: (041) 366-42-24 pzzkielce@osnet.pl http://pzz.kielce.com.pl

Przedsiębiorstwo Wielobranżowe Agsol

Feed and fertilizers
Agsol is a family business founded in 1993. It is a trading company specialising in trading farm equipment. It sells components for production of animal feed as well as fertilizers, pesticides and materials for agricultural production.

ul. Wojczańska 17 28-133 Pacanów Tel: (041) 376 5340 biuro@agsol.pl

Ekoplon S.A.

Feed and fertilizers
Ekoplon S.A. started its activity
in 1989. Its product range
includes products for animal
nutrition and fertilizers markets.
The company exports its products
to Central and Eastern Europe.

Grabki Duże 82 28-225 Szydłów Tel: (041) 354-51-69 ekoplon@ekoplon.pl

Eko Biomasa

Feed and fertilizers
The largest manufacturer
of ecobiomass in the southern
part of Poland. The company
specializes in purchasing briquette
and pellet and processing it into
biomass.

Biechów 27 28-133 Pacanów Tel: (041) 3765082 eko-biomasa@wp.pl

Wipasz S.A.

Feed and fertilizers
WIPASZ S.A. is the largest Polish
producer of feed for poultry,
pigs and cattle as well as the
leader in production of fresh
chicken meat. The company has
nearly20 years of experience.
Its production volume amounts
to about 1 million tons of feed
p.a. Production facilities are
located in Wadąg, Morąg, Krosno,
Międzyrzec Podlaski and Koło.

Wadąg 9 10-373 Olsztyn Tel: (089) 543 5650 info@wipasz.pl

KERRY Polska Sp. z o.o.

General food industry
Kerry Polska is a subsidiary
of Kerry Group, a global concern.
Polish branch is engaged
in fruit and vegetable processing
and production of blends
and spices for the meat industry.

ul. Zagnańska 97A 25-558 Kielce Tel: (041) 332 32 23 kerry@kerry.com.pl http://kerry.com.pl

P.H.U.P. Rewir

General food industry
Rewir, operating
on the market since 1991,
specialises in production
of teas, herbs, spices, dried
fruit and vinegar for a variety
of customer in the following
sectors: foodservice, military,
sanatoriums, processing plants
and ice cream makers.

ul. 11-go Listopada 7 28-400 Pińczów Tel: (041) 357 5577 biuro@rewir.pl www.rewir.pl

Ianmar

General food industry
The company specialises
in production and sale of a diverse
range of products, including:
lemon juice, fruit, concentrates,
syrups, vegetable oils and vinegars.

ul. Miła 19 25-612 Kielce Tel: (041) 345 0509 janmar@janmar.net www.janmar.net

Gospodarstwo Rybackie Górki

Fish industry
The company specialises
in production and wholesale trade
of freshwater fish such as crucian
carp, pike, silver carp, grass carp,
catfish and carp.

Górki 45 28-160 Wiślica Tel: 519163835 dominikdudek@hotmail.com

Mikołajki Sp. z o.o.

Fish industry

Mikołajki Fishing Farm specialises in supplying fresh fish from its own fish ponds. It has also

a chip shop and a fish shop.

ul. Mrągowska 14 11-730 Mikołajki Tel: (087) 421 6332 gospodarstworybackie@poczta.onet.pl www.ryby-mikolajki.pl

Support for investors from the Investor Assistance Centre – Świętokrzyskie Region

The Investor Assistance Centre – Świętokrzyskie Region (ŚCOI), operating within the structure of the Marshal's Office, provides comprehensive services for foreign investors interested in investments in the province, or in cooperation with local businesses. Additionally, ŚCOI coordinates efforts to promote the economy of the Świętokrzyskie province.





The main tasks of SCOI include:

- 1) Creating and updating the regional investment opportunities of greenfield and brownfield type and making them available to potential investors,
- 2) Creating and updating a list of regional suppliers according to business sectors and a database of companies exporters,
- 3) Gathering basic information about state-owned enterprises and companies and municipal companies in the Świętokrzyskie province looking for a strategic investor,
- 4) Collecting basic statistical data about the region and sharing it with PAIiIZ (Polish Information and Foreign Investment Agency) as well as with interested investors,
- 5) Collecting and updating data on current public-private projects in the region that can be implemented with the participation of foreign investors, and sharing this data,
- 6) Providing services to foreign investors interested in starting their business activity in the province: collecting and giving necessary information,
- 7) Preparation and service for trade and investment missions to and from the region,
- 8) Providing investors with information for the needs of business promotion, including information concerning:
 - a) Trade or investment missions,
 - b) Economic conferences with the participation of investors and regional authorities,
 - c) Plans of expansion of foreign investors operating in the area of the Świętokrzyskie province,
 - d) The forms and effects of investment marketing carried out by SCOI and regional authorities,
 - e) Changes in the infrastructure of the region that have an impact on business activity.

Contact us:

The Investor Assistance Centre
– Świętokrzyskie Region (ŚCOI)
(Świętokrzyskie Centrum
Obsługi Inwestora)

ul. Sienkiewicza 63 25-002 Kielce POLAND

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Project Leader

Polska Agencja Informacji i Inwestycji Zagranicznych S.A. ul. Bagatela 12, 00-585 Warszawa tel. +48 (22) 334 98 00 fax +48 (22) 334 98 86 invest@paiz.gov.pl www.paiz.gov.pl

Project Participants

ŚWIĘTOKRZYSKIE PROVINCE

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Urząd Miasta Kielce Centrum Obsługi Inwestora ul. Strycharska 6, 25-659 Kielce tel. + 48 (41) 367 65 57 fax: + 48 (41) 367 65 52 coi@um.kielce.pl

LUBELSKIE PROVINCE

Urząd Marszałkowski Województwa Lubelskiego Centrum Obsługi Inwestora ul. Stefczyka 3, 20-151 Lublin tel. +48 81 537 16 21, fax +48 81 537 16 37 dariusz.donica@lubelskie.pl

PODKARPACKIE PROVINCE

Rzeszowska Agencja Rozwoju Regionalnego S.A. Centrum Obsługi Inwestora ul. Szopena 51, 35-959 Rzeszów tel./fax +48 (17) 852 43 76, +48 (17) 852 43 74 coi@rarr.rzeszow.pl www.coi.rzeszow.pl

PODLASKIE PROVINCE

Urząd Marszałkowski Województwa Podlaskiego Centrum Obsługi Inwestora ul. Kardynała S. Wyszyńskiego 1, 15-888 Białystok tel. +48 (85) 749 74 95 fax +48 (85) 65 54 440 adam.borawski@wrotapodlasia.pl www.wrotapodlasia.pl/coi

Urząd Miejski w Białymstoku Biuro Obsługi Inwestorów ul. Słonimska 1, 15-950 Białystok tel. +48 85 869 61 54 fax +48 85 869 62 11 dsr@um.białystok.pl

WARMIŃSKO-MAZURSKIE PROVINCE

Warmińsko-Mazurska Agencja Rozwoju Regionalnego S.A. Centrum Obsługi Inwestora Plac Gen. Józefa Bema 3, 10-516 Olsztyn tel. +48 (89) 521 12 80, +48 (89) 535 67 80 fax +48 (89) 521 12 60 office@investinwarmiaandmazury.pl

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